

# HR Business Partnering: 8 Strategic Skills for Agile HR Practitioners



## Latar Belakang:

Saat ini HR harus bisa bertransformasi dan melakukan pergeseran peran, agar fungsinya selaras dengan kebutuhan bisnis.

HR tidak lagi hanya berperan untuk kepentingan karyawan internal organisasi, melainkan mampu mengembangkan pola pikir outside-in yang melihat kepentingan pelanggan, investor dan para stakeholders secara keseluruhan. Dengan demikian kehadiran HR dalam organisasi mampu memosisikan dirinya setara dengan fungsi unit bisnis lainnya.

Sejak Profesor Dave Ulrich memperkenalkan gagasan HR sebagai Strategic Business Partner, banyak organisasi segera mengambil langkah dan bertindak mengubah pola pengelolaan HR menjadi mitra strategis, dan bersama-sama dengan unit bisnis menentukan masa depan organisasi.

Infrastruktur bisnis tak lagi hanya terletak pada fungsi manajemen bisnis seperti sales, marketing, business development dan keuangan, namun juga terletak pada kemampuan manusianya.

Oleh karena itu sangat diperlukan kepiawaian para profesional HR dalam mengubah perannya, dan menguasai kompetensi yang diperlukan untuk mendukung kesuksesan dalam mengelola HR sebagai mitra bisnis yang strategis.

## Tujuan:

- Memahami perubahan tren besar global yang memengaruhi pengelolaan HR dalam mengembangkan kapabilitas SDM
- Mempelajari 8 kompetensi SDM untuk menciptakan nilai HR untuk mendorong performa bisnis organisasi
- Menciptakan dampak nyata di organisasi dengan mempraktikkan keterampilan HR business partner

## Target Peserta:

- Direktur HR
- General Manager HR
- Manager HR
- Manager HRBP
- HRBP Specialist
- HRBP Analyst
- Professional HR

## Workshop Outline:

### Modul 1:

#### HR Trust-BUILDER

- Build respect and commitment from others to your position
- Showing performance through results and fulfilling commitment
- Continuously learn and put others as priority above personal interest

#### Strategic Capability Catalysta

- Scan external macro (global and regional) and industry business trends
- Understand stakeholder requirements and behaviors
- Identify challenges and opportunities of the trend and align with internal capability analysis, and develop specific responses to address the external scanning

### Modul 2:

#### People Developer

- Plan human capital requirements and fulfillment strategy
- Manage human capital acquisition and development process impacting organization growth
- Practice innovative and latest trends in agile HR that address the disruptive challenges
- Integrate solutions across HR value chain processes
- Build leaders for future growth

#### Balancing Paradox

- Create a balanced view of issues by considering alternative point of views
- Evaluate problems and solutions addressing both short-term and long-term needs
- Discuss details for execution and big picture for helicopter-view
- Create win-win solutions by disagreeing without disagreeable

### Modul 3:

#### Analytics Influencer

- Identify different types of data across HR processes
- Analyze data to evaluate predictive & statistical trends and make well-informed HR decisions
- Align HR data to business performance data for impactful decisions

#### Change Driver

- Develop sense of urgency or business case in promoting change
- Build step-by-step roadmap in change management
- Discuss, assess and define corporate culture in concrete business terms
- Shape corporate culture by designing & implementing communication / change strategy
- Have persistency and discipline in promoting change

### Modul 4:

#### Total Reward Designer

- Define underlying drivers of people motivation
- Understand philosophy and practices of total reward systems & manage both the financial & non-financial rewards
- Design innovative total reward / recognition solutions
- Align total rewards to overall company strategic goals

#### Technology Proponent

- Understand latest technology & digital trends that impact HR effectiveness & efficiency
- Manage HR automation to improve HR processes
- Enhance internal-collaboration with technology and digitalization such as knowledge management and social media tools
- Leverage tech & digitalization to create employee advocates

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1. Prof Dave Ulrich (Honorary Advisor)  
Speaker, Author, Professor, Thought Partner on HR, Leadership, and Organization at The RBL Group
2. Budi Soetjipto  
Dosen Fakultas Ekonomi dan Bisnis Universitas Indonesia
3. Irvandi Ferizal  
Ketua Forum of Human Capital Perbankan Indonesia (FHCP) & HR Director of MayBank Indonesia
4. Swandajani Gunadi  
Human Capital & Marketing Director at Adira Finance
5. Maria T. Kurniawati  
HC Expert & ICF Certified Coach
6. Dr. Paul Walsh  
Program Director of BSC and Lean Six Sigma practice at Australian Graduate School of Management
7. Husein Samy  
Country Manager HR of PT. IBM Indonesia
8. Suwardi Luis  
CEO at ONE GML
9. Dr. Yunus Triyonggo  
Chairman of GNK Steering Committee
10. David Rogers  
Global Guru on Digital Transformation  
Faculty Director, Columbia Business School

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021-4515718



0813-8952-8410



onegmlofficial



corporate.qubisa.com/premium



One GML



cs@gmlperformance.co.id

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